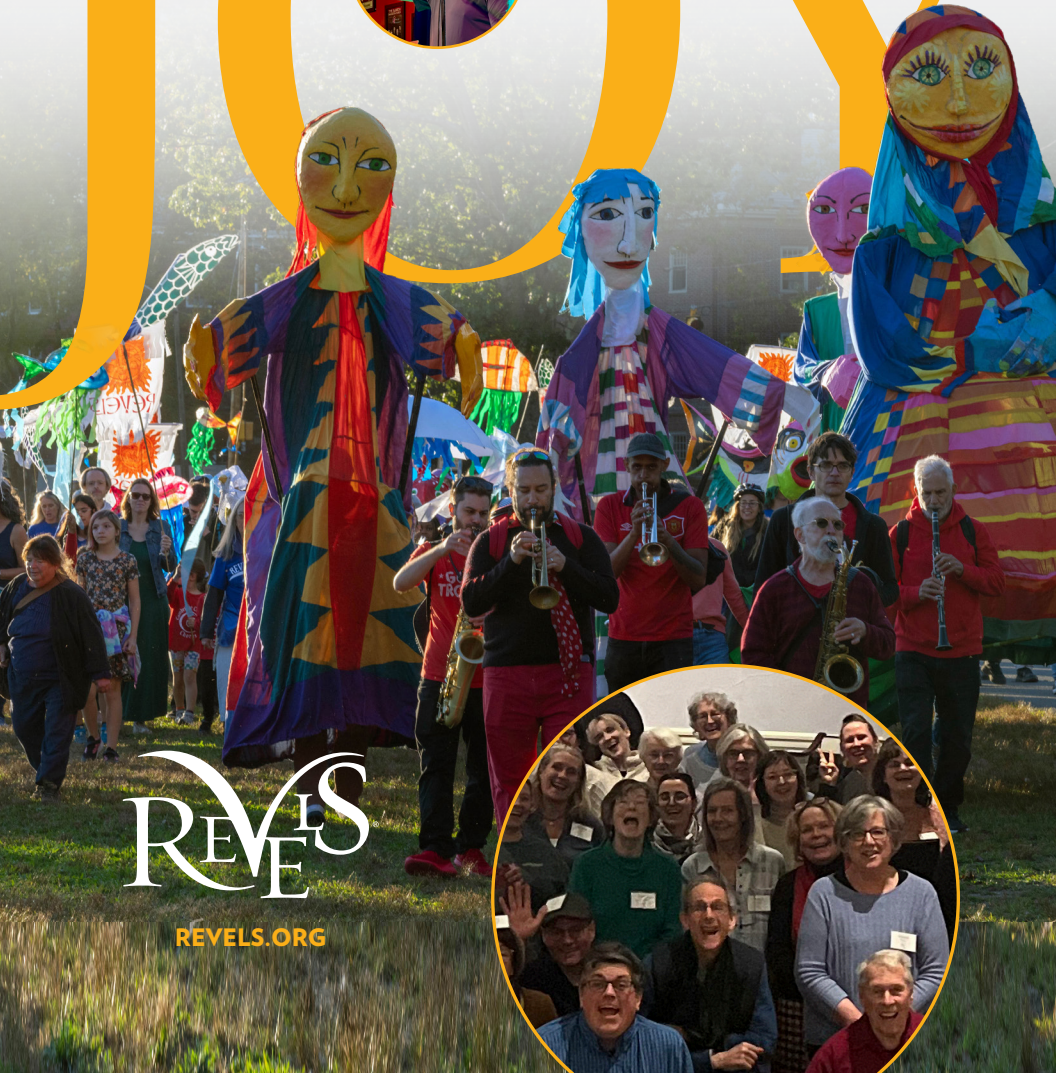


TAKE



JOY



REVELS

REVELS.ORG



TOGETHER, WE CREATE Community

FOR 56 YEARS, Revels has created magical moments with artists, performers, creators, audience members, donors, business partners, adults and children. We are so grateful for your support over the years and particularly during these unpredictable times.

Today, Revels is strong: these pages will outline a break-even operational budget (FY25 results), an investment account/endowment fund of \$1.4 million carefully managed by the Board's Finance Committee, and **year-to-year audience growth that bucks the nationwide trends**, particularly during December when the market is saturated with holiday arts offerings. We have kept ticket prices stable since 2021 despite increased costs in all aspects of our operations and continue to rely on our donors, production partners, foundations and businesses to ensure we continue to deliver high-quality **joyful theater and music performance**.

During the past year, Revels staff and board have focused on the successful conclusion of the 3-year Artistic Success Plan and in December 2025 we hired Revels' third permanent artistic director, **Jeffrey Binder**, who succeeds long-time artistic director Paddy Swanson (who took over from founder John Langstaff over 35 years ago) and interim artistic director Debra Wise. We are excited for the future.

Revels audiences—old and new—**value tradition**, respond to the **transcendence** of our December show, revel in the **participatory** nature of a Revels performance, and **seek joy** and connection. We have been fortunate to create opportunities for generations of revelers and are deeply grateful for the role you have played in our history and successes.



Ned Gulley
Board Chair



Diane Kennedy
Executive Director



Jeffrey Binder
Artistic Director

IT HAS BEEN just over six months since I was hired by Revels as its third permanent Artistic Director. I had the privilege of working with Debra Wise, Senior Artistic Advisor Paddy Swanson, Music Director Elijah Botkin, and the Revels staff during the 2025 **Midwinter Revels**.

When I first learned Revels was seeking an Artistic Director, I was struck by how necessary organizations like this are in our cultural moment. Revels does more than celebrate traditions from around the world through music, story, and ritual; it fosters connection, kinship, and community. In a time when technology both connects and isolates us, Revels reminds us of our shared humanity and our deep need to gather, sing, and celebrate together.

Watching the audience stand, join hands, and dance through Sanders Theatre to David Coffin singing “Lord of the Dance” revealed the extraordinary power of Revels and the gift it offers in challenging and divisive times. I knew this was a world I wanted to help nurture.

How lucky am I?

This coming year will be a “listening year” for me—an opportunity to learn what Revels values most and what each offering aspires to bring. I’m excited to work alongside this remarkable team to deepen Revels’ roots, expand its reach, welcome new audiences, and celebrate new traditions while honoring the ideals that have inspired such loyalty and love for generations.

I look forward to joining the song and seeing where the dance takes us.





IN Action



“Revels exemplifies the power of good ideas not contained! By creating its own annual custom, Revels has found a unique way to celebrate the seasonal rituals of the world ... to my family, the celebration has become tradition wrapped in tradition. – Cellist Yo-Yo Ma

“Dance, then, wherever you may be ... – *The Lord of the Dance*

“And dearly love their friends
And so do we here
This year and every year ...
– *The Shortest Day*, Susan Cooper

“Revels has history, tradition, wit, color and a way of turning the audience into a community.”
– *The Boston Globe*

“...uplifting, joyous, and spiritual...”
– *The New York Times*



Your Support Makes Us Sing!

EACH YEAR, Revels relies on the generosity of more than 800 donors to help bridge the gap between earned revenue and the full cost of producing and sustaining its programs.

The Revels Annual Fund is the organization’s most important source of contributed income, providing nearly 40% of annual operating support. In 2025–26, the Annual Fund welcomed more than 190 new donors, reflecting a growing community of supporters committed to ensuring that Revels continues to thrive for future generations. Revels has two directed funds as part of its annual fund:

Swanson Artistic Success Fund Since 2023, this current-use fund has provided support for Revels’ artistic transition. Support for new program initiatives will be directed to this fund in 2026.

Alex Hall ‘Obby Oss’ Fund Donations in memory of longtime Revels chorus member and Board member, provide current-use support for programs and performers with the goal of expanding and diversifying our audiences and programming.

Revels relies on support from businesses, corporate matching gift programs, foundations, local Cultural Councils and the Massachusetts Cultural Council.

REVELS ENDOWMENT & INVESTED FUNDS

Revels Board Investment Funds provide long-term financial stability to the organization, fund innovative and Revels artistic projects and activities, and support Revels ongoing annual operations. The Revels Board Investment Fund includes both a Board-designated endowment fund as well as a permanently restricted endowment fund. As of June 30, 2025, Revels had approximately \$1.4 million in invested funds.

2025 BY THE Numbers



119 cast, crew, and staff •
82 Revels Singers • **201** rehearsal hours
124 costumes • **312** throat-soothing tea bags •
116 songs

14,900
AUDIENCE MEMBERS



100 puppets • **30** dances •
infinite office Peanut M&Ms crunched

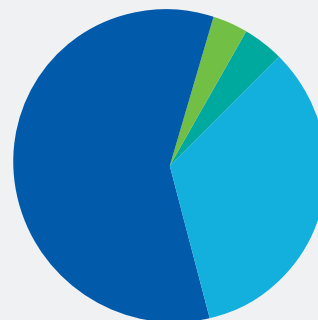
one SHOOTING STAR.

Revels held **37** events and are grateful to **821** donors (**192** of them new!) and **238** volunteers who gave **8,259** hours of their time.



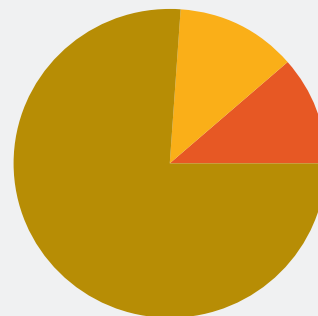
FY25 BUDGET SUMMARY

INCOME \$1.5 MILLION



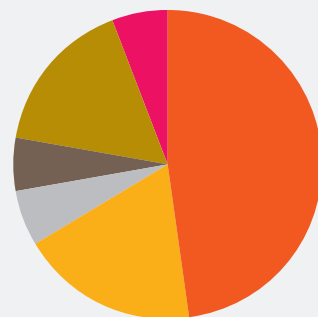
- Program revenue
- Contributions & grants
- Investment income
- Other revenue

EXPENSES \$1.5 MILLION



- Program expenses
- Management & general expenses
- Fundraising

MIDWINTER REVELS EXPENSES \$910,000



- Performers & pro-rated Revels staff
- Other wages and union fees
- Scenic, props and costumes
- Advertising & public relations
- Rehearsal & performance venues
- Sound equipment & lighting

OUR Donors

With gratitude to our Revels supporters for gifts received

November 12, 2024 to May 7, 2026

Includes gifts to The Patrick Swanson Artistic Success Fund

\$10,000+

Anonymous (2)
Virginia Wellington Cabot Foundation
Clark Charitable Trust
EDDA partners
Ned Gulley
in memory of Wendy Gulley
Bonnie Martha & Ross Hall ✓
in memory of our beloved son, Alexander Hall, who was a Reveler through & through!
Joan Kennedy
Sarah G Tenney
in honor of Carol Langstaff
Massachusetts Cultural Council
Mary Gene and Ted Myer
Stine & Chris O'Brien
Shippen L. Page & Anne F. St. Goar
The Rioff Family
The Soules Family
The Seth Sprague Educational & Charitable Foundation
Timothy G. Taylor Trust
In honor of Lenore Travis

\$5,000—\$9,999

Anonymous (2)
The 1156 Foundation
Clark & Susana Bernard
Cary & Nick Browse
Cambridge Arts Council
Cambridge Community Foundation
Phyllis Harrington
Brian & Cerredwyn Horrigan
Houghton Chemical Corporation
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in honor of Jack Langstaff
Michael Kolowich & Kirstin Lynde
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Nora Stevens ✓
Mary McFadden & Larry Stifler
Don & Susan Ware
Wingate Wealth Advisors

\$2,000—\$4,999

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AccessTech LLC, Bradley Botkin
Dr. Katy Aisenberg
Paul Clark & Carol Parrish
Suzanne E Clewley
Katherine Janeway & David Gordon
in honor of David Coffin
Nat & Caty Coolidge
Linc & Lois Cornell
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in memory of George Emlen
Gant Family Foundation
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Richard & Anna Goettle
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Mac & Priscilla Howland
The Ithaka Foundation
Edward Kerslake & Melinda Gray
Sarah May & Douglass Johnston
Mill River Foundation Fund at The Boston Foundation
Amey Moot
William O'Brien
in honor of Dr. Kristine O'Brien

Lauren Puglia & Paul Rosenstrach
Tom & Jessica Reece
Alison Foote Reif
Emilie D. Steele
Peter H Van Demark

\$1,000—\$1,999

Anonymous (1) ✓
The Ames Family ✓
& Verisk Matching Gift ✓
Bank of America Charitable Foundation
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in memory of Miriam MacKenna
Bryce & Kathryn Denney
Pam Van Arsdale & Bob Dewey
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in honor of George Emlen
Luise M. Erdmann
Justin Fisher ✓
in memory of Amanda Fisher
Jean Fuller Farrington
Google Matching
Susan Hunziker
in memory of Al Gowan
Leigh Hough Jomini
The Hughes Family
Dr. Robert & Karen Jackson
in memory of Birte Jackson
The Kelley Family of Westford & Hewlett Packard Matching Gift
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Zoë Lawson ✓
Paul Levitt ✓
Nilah M. MacDonald ✓

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Beverly & Wayne Miller
Carsten Miller & Molly Ready

In memory of Kathy Nath
Lynne Dichter, Dave Overbeck & Sam Overbeck ✓

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Luanne Selk & Jon Skillman
Sally & Ted Shwartz
Div Slomin
Melissa Smith ✓
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in memory of Alan and Monica Steinert
The Sutcliffe Family
The Taylor Foundation
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in memory of John Pope Turtle
Maggie Tyler & Lee Rubenstein
Watertown Cultural Council
M. Katherine Metcalfe & Langdon Wheeler

\$500—\$999

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Dave & Alex Andrews
Heather Barney
Dr. Bill & Mrs. Leah Baskin
Melissa Brokalakis & Wayne Johnson
David C Brown
Harvey B. Cohen
Carol & Alex Collier ✓
Chad, Lora, & Margo Council ✓
Susan Cooper Cronyn
Jane Culbert
James A. deVeer

Dello Russo Family
The Drazen Family
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in memory of Amy Fagan
Janet Gibson
in memory of David Gibson
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Rebecca & Cyrus Harvey Fund
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Patty Bleichfeld
in honor of Birte Jackson
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Patrick & Diane Kennedy ✓
Jacqueline Webster
in honor of Joan Kennedy
In memory of Betty & Shuermie Kettell
Denis & Donna Kokernak
Elizabeth & Jay Boris
in memory of Richard Kovar
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Sally Mayer
Ben & Kate Taylor
in honor of Shippen Page & Anne St. Goar
Louise McIlhenny & Hugh Riddleberger
Mark Nowacki
Erik Nygren & Ksenia Samokhvalova
Keith Ohmart & Helen Chen
Dr. Joan Puglia ✓
Doug, Dana, Melissa, Alaina & Cameron Robie
Garrett Rooney & Joanna Schaffhausen

Names with a ✓ are part of the Giving Every Month Society (GEMS)

Rick Rundell
*in loving memory of Virginia
Quinn Rundell*

Mayhew Seavey &
Victoria Thatcher

Somerville Arts Council

Meryl Stowbridge

Joan & Edwin Tiffany

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Kenneth & Brenda Troup ✓

Hedy & Tom Whitney

\$140—\$499

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Gail Amsler

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Rich Armstrong

Anne D. Aylward

Niki Baccus

Patricia Badger

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Blair & Jessica Bailey

Sara & Stonewall Ballard

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The Barzilay Family

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Robert Bobrow

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Gordon

in honor of Elijah Botkin

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Kathryn Brandt ✓

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Family

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*in memory of Suzanne
Mulligan Brightbill*

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Kans Brew
*in honor of Maren &
Lyra Brown*

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Buonagurio

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*in memory of Gwendolen
Chaloner*

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*in memory of Chris
Christiansen*

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Cynthia Cisowski

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Nicholas Crocker

The Culver Family

Suzanne Curley

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Leslie Tuttle & Phil Curtis

Nancy Swan
*in memory of my siblings
Jane, Ed and Dave*

Suellen Davidson ✓

Amy & Lance Davis

Deck Family
in honor of Jacob Deck

Julia Deininger ✓

Katherine & Richard Floyd
in honor of Julia Deininger

The Deininger Family
*in honor of grandparents
everywhere*

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in memory of Nancy DiSciullo

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The Dumont Family

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in memory of Marie Ferguson

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Elizabeth Lloyd Mayer,
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in memory of David Gay

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in memory of David Gaynor

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*in honor of Shippen Page &
Anne St. Goar*

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Garth Goldstein ✓

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Gould, Jane Gould

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Wolfgang Gunther*

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in honor of Diane C. Jones

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 Janine Penfield ✓
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in memorium of my parents Richard & Loretta, who started our Revels tradition
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 Betsy Taylor
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in honor of Animal Shelters Everywhere
 Susan Turner
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 Kathleen Trumbull Family
in memory of John Pope Turtle
 Brian & Sarah Ulicny

Cindie & Peter Umans
In celebration of Anne von Rosenberg's 85th birthday
 Anne Foss
in honor of and in memory of Lisle Kulbach & Judy Wachs
 Dennis & Irena Wachs & Family
 Paul D. Weaver
 Suzie Weaver
 Susan Weir
 Catherine L. Weisbrod
 The Whelley Family
 Bailey & Phil Whitbeck
 John & Ann Whiteside
 Regina Wiedenski
 Priscilla Hutt Williams ✓
 Meredith Willoughby
 Martha L. Wright
 Bernard Weichsel
in memory of Peter Yarrow
 Karen Yilmaz family
 Jonathan & Mari Young
 Jean Holmblad & Robert Zaret
 The Zezima family ✓
 Sam Kendall & Cathie Zusy

IN THE NEWS

Revels was listed in the *Boston Business Journal's* 2025 list of "The Largest Performing Arts Organizations in Massachusetts Ranked by Total Attendance for FY24"

1. Boston Symphony Orchestra, 545,000
2. Boch Center, 285,700
3. Boston Ballet, 188,938
4. Huntington Theater, 138,734
5. A.R.T., 70,014
6. Celebrity Series, 65,674
7. Boston Gay Men's Chorus, 53,000
8. Handel & Haydn Society, 43,374
9. Speakeasy Stage, 21,280
10. Boston Lyric Opera, 18,000
11. Revels, 14,872

OUR Mission

Revels brings people together with performances that celebrate the seasons and cycles of human life through traditional story, dance, and song.

REVELS BOARD 2025-2026

Ned Gulley, Chair
Amey Moot, Treasurer
Lauren Puglia, Clerk

David Gordon
Brian Horrigan
Joan Kennedy
Peter Kruskal
Sarah May
Heather Mell
Kristine O'Brien*
Tom Reece*
Alison Reif
Div Slomin
Cécile Tucker

REVELS STAFF

Jeffrey Binder, Artistic Director
Elijah Botkin, Music Director
Diane Kennedy, Executive Director
Samantha Mushin, Development Manager
Pat-rice Rooney, Production Manager
Sydney Roslin, Marketing Manager
Jennifer Sur, Administrative Manager
Patrick Swanson, Senior Artistic Advisor
Sarah Tucker, Business Manager
Debra Wise, Interim Artistic Director
through February 2026

* term completed 2025

Revels productions are also presented in Tacoma, WA; Portland, OR; Oakland, CA; Santa Barbara, CA; Boulder, CO; Houston, TX; Lebanon, NH; and Washington, DC.

Revels was founded in Cambridge, MA, in 1971 and established as a non-profit, tax-exempt organization in 1974.

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PHOTO CREDITS: Paul Buckley, Roger Ide



We remember Revels long-time

MUSIC DIRECTOR GEORGE EMLEN

whose "Revels Life" enriched thousands of colleagues, collaborators, chorus members, audiences, and friends.





2 Brattle Square, Suite 1
Cambridge, MA 02138

Stay in touch!

617.972.8300 **PHONE**
info@revels.org **EMAIL**

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